

The Big Ones

WHICH IN-PLANTS are the largest in North America? We get asked this question dozens of times a year. To find out, we surveyed our readership. Not all of the largest in-plants replied, but most of them did, allowing us to create two lists:

- The largest in-plants according to the number of full-time-equivalent employees (half of the part-time/temporary employees were added to the full-time figure).
- The largest in-plants according to sales. (If a sales figure was not provided, the annual budget was used.)

The rankings below and on page 34 will give you a quick look at some of the giants in the in-plant industry. **IPG**

Largest In-plants *by Employees*

	In-plant	Employees
1	U.S. Government Printing Office	1,350
2	Allstate Insurance Co.	615.5
3	The Church of Jesus Christ of Latter-day Saints	428.5
4	State of California	301
5	Brigham Young University	158
6	Principal Financial Group	142.5
7	University of Washington	132.5
8	State of Washington	130.5
9	University of California-Berkeley	117
10	State of Oregon	116.5
11	The Regence Group	90
12	University of Missouri	83.5
13	University of Oklahoma	83
14	Louisiana State University	79.5
15	Purdue University	78
16	Washington State University	73.5
17	University of Minnesota	73
18	Unum Group	72
18	World Bank	72
20	Spartan Stores Inc.	71
21	Penn State	70
22	Yale University	69
23	The University of Texas at Austin	68.5
24	Blue Cross and Blue Shield of Minnesota	64
25	Cincinnati Insurance Co.	62.5
26	Tyson Foods, Inc.	60.5
27	State of Missouri	59.5
28	State of Louisiana	59
29	CVS/Caremark	54.5
30	People to People Ambassador Programs	53
31	University of North Carolina-Chapel Hill	52
32	Iowa State University	51.5
33	University of Arkansas	50.5
33	University of Tennessee	50.5
35	Raymond James Financial	50

	In-plant	Employees
35	Texas Health and Human Services	50
37	State of Ohio	49
37	University of Iowa	49
39	State of Kansas	48.5
40	City of Los Angeles	48
40	University of Illinois at Urbana-Champaign	48
42	Securian Financial Group	47
43	ConocoPhillips	45
44	University of California-Davis	44
44	University of North Texas	44
46	State of Tennessee	42
47	University of Oregon	41
48	University of Alabama	37
49	Ontario Power Generation Inc.	32
50	Duke University	31.5
51	Briggs & Stratton Corp.	30.5
52	Health Care Service Corp.	30
53	Vanderbilt University	29.5
54	City of Portland	29
55	City and County of San Francisco	28
56	Knights of Columbus	26
56	Oregon State University	26
58	Massachusetts Institute of Technology	24.5
59	Indiana University	21.5
59	Thrivent Financial for Lutherans	21.5
61	County of Riverside	21
61	Fred Meyer Stores	21
61	Northwest Airlines (Delta Airlines)	21
61	University of Delaware	21
65	Colorado Springs School District 11	20
66	The Hershey Co.	18
67	City of Virginia Beach	16.5
68	Ave Maria Press	16
69	Portland General Electric	12
70	OGE Energy Corp.	10.5

Largest In-plants *According to Sales*

	In-plant	Annual Operating Budget (\$)	Annual Sales (\$)
1	U.S. Government Printing Office	308,302,000	407,613,000
2	Allstate Insurance Co.	157,064,825	157,064,825
3	State of California	57,000,000	56,802,381
4	CVS/Caremark	45,000,000	N/A
5	State of Oregon	40,200,000	40,000,000
6	State of Washington	35,400,000	36,500,000
7	Principal Financial Group	25,800,000	25,800,000
8	Blue Cross and Blue Shield of Minnesota	25,638,590	19,096,574
9	People to People Ambassador Programs	15,700,000	N/A
10	Spartan Stores, Inc.	12,929,900	15,421,845
11	University of Oklahoma	14,840,000	14,800,000
12	University of Washington	16,173,801	14,652,248
13	Louisiana State University	13,895,182	14,594,222
14	Brigham Young University	13,500,000	13,500,000
15	Penn State	N/A	13,000,000
16	Tyson Foods, Inc.	9,222,400	12,485,199
17	Yale University	12,300,000	12,300,000
18	World Bank	10,470,800	10,992,945
19	Briggs & Stratton Corp.	10,200,000	10,200,000
20	State of Ohio	10,000,000	10,000,000
20	University of California-Berkeley	13,000,000	10,000,000
22	The University of Texas at Austin	9,900,000	9,900,000
23	Texas Health and Human Services	9,600,000	9,600,000
24	UNC Chapel Hill	9,100,000	9,072,000
25	Securian Financial Group	8,900,000	8,900,000
26	State of Louisiana	9,335,841	8,492,576
27	University of Minnesota	N/A	8,423,653
28	State of Missouri	8,200,000	8,200,000
28	University of Missouri	8,200,000	8,200,000
30	Purdue University	8,100,000	8,100,000
31	City of Portland	7,969,061	7,969,061
32	City of Los Angeles	7,893,000	7,893,000
33	City and County of San Francisco	7,600,000	7,600,000
34	The University of Tennessee	7,000,000	7,400,000

	In-plant	Annual Operating Budget (\$)	Annual Sales (\$)
35	University of California-Davis	7,000,000	6,800,000
36	Duke University	6,500,000	6,500,000
37	Washington State University	6,661,379	6,269,000
38	Cincinnati Insurance Co.	6,000,000	N/A
38	FedEx Freight	6,000,000	N/A
38	University of Oregon	5,542,000	6,000,000
38	Washington State University	6,000,000	6,000,000
42	ConocoPhillips	6,000,000	5,640,000
43	University of Illinois at Urbana-Champaign	5,113,908	5,579,732
44	State of Kansas	5,700,000	5,500,000
45	Raymond James Financial	5,550,000	5,350,000
46	University of Arkansas	5,300,000	5,325,000
47	University of Iowa	5,162,000	5,162,000
48	Oregon State University	5,000,000	5,150,000
49	Health Care Service Corp.	13,500,000	5,000,000
49	The Regence Group	22,440,000	5,000,000
51	University of North Texas	4,630,825	4,770,000
52	Iowa State University	4,403,013	4,695,712
53	State of Tennessee	4,390,759	4,511,630
54	Schneider National, Inc.	4,500,000	N/A
55	Vanderbilt University	4,255,486	4,255,486
56	University of Alabama	3,395,000	4,042,000
57	City of Virginia Beach	3,767,428	N/A
58	County of Riverside	4,200,000	3,700,000
59	The Hershey Co.	3,500,000	3,625,000
60	Knights of Columbus	N/A	3,500,000
60	Parsons Corp.	3,500,000	N/A
62	Thrivent Financial for Lutherans	3,209,000	N/A
63	Massachusetts Institute of Technology	3,200,000	3,200,000
64	OGE Energy Corp.	6,300,000	3,100,000
64	University of Delaware	3,100,000	3,100,000
66	Fred Meyer Stores	3,000,000	3,000,000
66	Northwest Airlines (Delta Airlines)	3,000,000	N/A
68	Ave Maria Press	2,662,374	2,643,400
69	Indiana University	2,500,000	2,500,000